

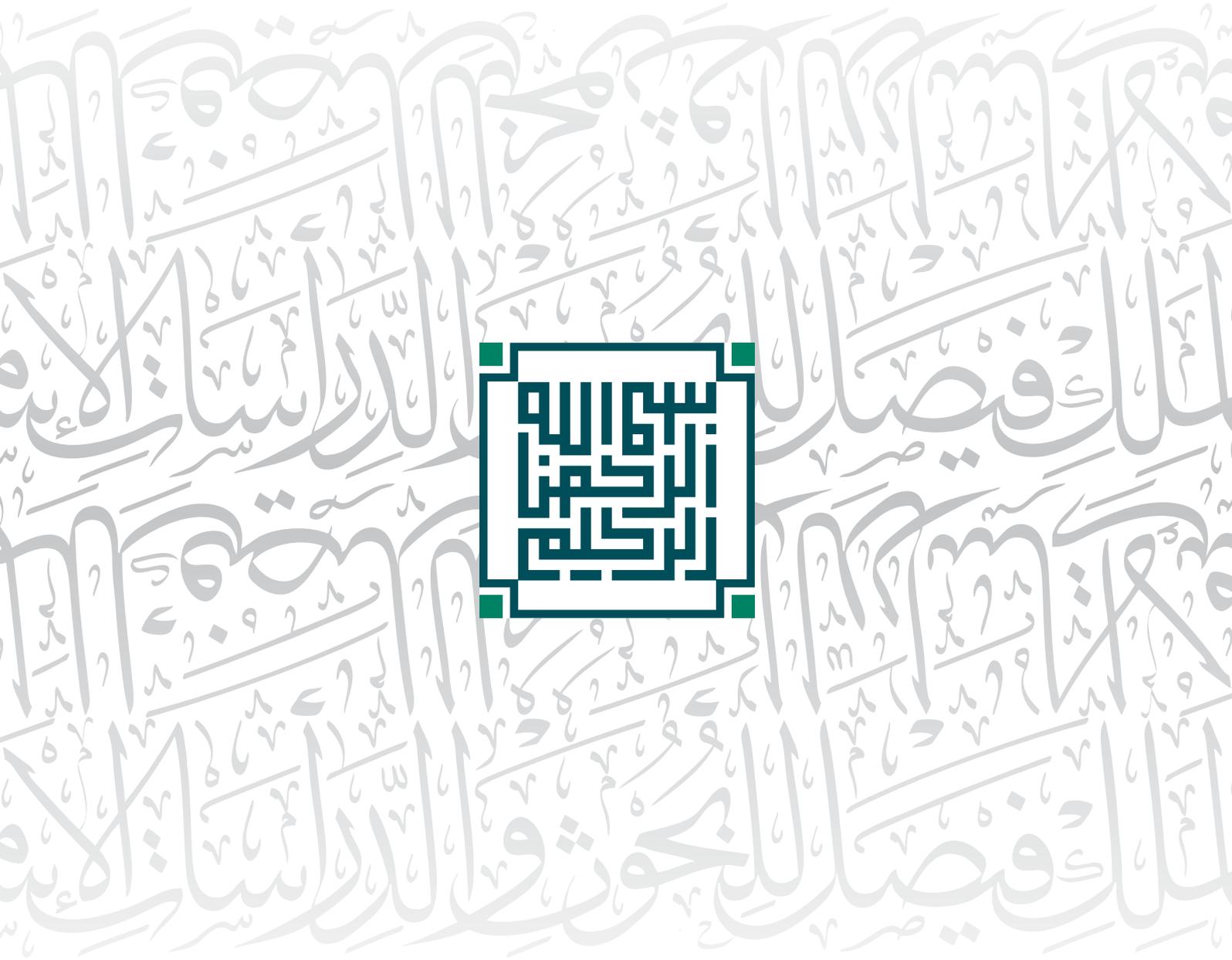


مركز الملك فيصل للبحوث والدراسات الإسلامية
King Faisal Center for Research and Islamic Studies

Report

Achievements and Initiatives

Annual Report
2017



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Preface





"Spreading our Islamic culture and preserving it for future generations"



The late King Faisal bin Abdulaziz recognized the importance of preserving and promoting the Islamic cultural heritage of the Kingdom of Saudi Arabia. This was the very reason that his children established the King Faisal Center for Research and Islamic Studies (KFCRIS). The first such organization of its kind, KFCRIS was established to help current and future generations understand our recent history and to connect them with the attainments of the past, and to act as a symbol of identity that illuminates the values and cultural achievements of which we can all be proud.

KFCRIS is a bastion of research and Islamic studies. Its principal objective is to enrich and promote Islamic culture by documenting and preserving Islamic heritage in order to help tomorrow's generations understand their Islamic and Arabic heritage. It also aims to inspire and to be a trusted source of knowledge and information.

Chairman's foreword



HRH Prince **Turki Al-Faisal**



Ever since its foundation 35 years ago, KFCRIS has been committed to realizing the principled goals of the late King Faisal bin Abdulaziz which were to spread knowledge, to strengthen relations within and between Muslim societies and the wider world, and to serve Saudi society to promote societal advancement and development.

We are justly proud of the achievements made throughout our journey, not only in Saudi Arabia but in Arab and Islamic societies too, which have extended our reputation across the globe. KFCRIS has become renowned amongst its counterparts and a favored destination for researchers visiting Saudi Arabia.

The Center is unsparing in the resources it dedicates to academic research including strategic studies, special reports, field research and surveys. Its huge knowledge bank of books and manuscripts, academic periodicals, and publications on science, language and general culture are an invaluable source for students and researchers. KFCRIS also hosts a full program of seminars, lectures and discussions with the participation of leading thinkers from around the world.

KFCRIS reviews and refreshes its program of activities continually, making best use of its capabilities for the good of academic study. This report offers an overview of our activities, achievements and events during 2017. I would like to conclude by expressing my sincere gratitude to our staff and all those who participated in the work at KFCRIS over the past 12 months and extend my heartfelt good wishes for your continued success



Dr Saud Al-Sarhan

A multitude of events during 2017 have significantly changed the outlook on local, regional, Arabic, and international stages. KFCRIS must always keep pace with such changes in order to fulfil its objectives of raising national, intellectual and cultural awareness.

To do so we have continued on our path of scientific and cultural leadership. Thanks to our wide network and extensive experience KFCRIS has published several strategic studies and special reports and staged a full program of conferences, seminars, and workshops focusing on these new realities and their consequences. We have also strengthened ties with international research centers engaged in the same areas of study and recruited leading researchers in these fields.

The spirit of King Faisal was present throughout KFCRIS's 'Al-Faisal — *Witness and Martyr*' exhibition in Astana and Almaty in the Republic of Kazakhstan this year, having previously visited Al Jouf, and several other Saudi cities.

In a year of many important cultural and scientific events, KFCRIS has successfully staged 12 lectures and seminars and organized seven conferences and 13 workshops and discussions. We have also conducted more than 40 cultural, scientific and research visits, translated 75 pieces of



research and published over 30 political and research studies and eight miscellaneous publications. We have also participated in four exhibitions and run two training courses at Al-Faisal Institute.

KFCRIS has also been prominent in several high-level political and international events, including the organization of the ‘Riyadh Forum on Countering Extremism and Fighting Terrorism’ under the sponsorship of the Islamic Military Counter Terrorism Coalition. The theme of the forum was the “nature of extremism and the future of terrorism”, underlining Saudi Arabia's leading role in the fight against terror regionally and internationally.

Subsequently, KFCRIS organized its annual Islamic Political Thought Conference which this year was entitled ‘Makkah and the Hijaz in the Imperial-era: Migrations and Scholarly Networks in the 19th and 20th Centuries’ and was attended by an elite of Saudi and global academics and subject experts.

The years also witnessed the inauguration of Al-Faisal Museum for Arab-Islamic Art by HRH Prince Faisal bin Bandar, the governor of Riyadh, in the presence of HRH Prince Sultan bin Salman, president of the Saudi Commission for Tourism and National Heritage and HRH Prince Turki Al-Faisal, chairman of KFCRIS.

The specialized cultural periodicals we produce, however, remain at the heart of what we do. Throughout the year we continued to produce research publications, strategic studies, course materials, lectures, commentaries, special reports, our *Al-Faisal* cultural and scientific magazines, and linguistic studies publications. Additionally, we were able to broaden our reach by establishing book fairs and publishing houses and extending library services to tens of thousands of researchers. This report details all library-related activities including cataloguing, restoration, indexing, and the digitization of our collection – the realization of our efforts to migrate to web-based services, thanks to the KFCRIS IT department.

KFCRIS is a truly integrated, collaborative body: to talk about KFCRIS is to talk about each component part, its interests and its objectives. Without doubt, much of that mentioned above has come about because of our approach of manning our departments with appropriately qualified nationals boasting in-depth experience in their specialist fields. This has been a necessarily brief introduction to a full and fruitful year: in the following pages we offer more detailed activities that we hope will act as precursors to an even more successful year in 2018.





Our Vision

المَلِكُ قَاصِدُ المَحْمُودِ وَاللَّيْسَانِيَّةِ

Vision:

To be a resource for academic, intellectual, and cultural knowledge.

Goal

To enrich the local and international academic environment with original research, resources, and unique experiences.

Values

Spreading knowledge – Enabling academic research – Preserving cultural heritage.



*"To be a resource for academic,
intellectual and cultural knowledge"*







About King Faisal Center for Research and Islamic Studies





"I see the Kingdom of Saudi Arabia, after 50 years, as a source of enlightenment for humanity,"

– King Faisal bin Abdulaziz

KFCRIS was established in 1983 to take on the mission of the late King Faisal of sharing knowledge between Saudi Arabia and the rest of the world. It was conceived as a platform that brings together researchers and institutions to safeguard academic works, to produce and publish research, and to enrich the cultural and intellectual life of Saudi Arabia. KFCRIS also acts as a communications bridge between east and the west. Its board of directors is led by chairman HRH Prince Turki Al-Faisal and secretary-general, Dr Saud Al-Sarhan.

Offering in-depth analysis of current political issues, Saudi, North-African and Moroccan, Iranian and Asian, political economy and Arabic language studies, KFCRIS cooperates with eminent research institutions and leading researchers worldwide. It boasts a broad network of researchers in a diverse range of specializations, operates a visiting fellowship program and curates an extensive collection of rare manuscripts. Its key focus is to broaden the availability of relevant literature and research material combining both historic and contemporary literature about the contribution of Muslim communities to humanities, social science and arts, and to bring them to the forefront of academic debate.

KFCRIS facilities include the King Faisal Library, the Islamic museum and the King Faisal Memorial Hall.





Strategic goals for the next five years



Strategic goals for the next five years





1

To raise awareness of the late King Faisal's heritage, to preserve his memory and document his contributions to the service of humanity.

2

To encourage dialogue and increase collaboration in order to achieve the academic objectives of the KFCRIS.

3

To focus on academic research in humanities.

4

To study and preserve Islamic heritage.

5

To enhance technical infrastructure, digital applications and Internet presence to enable KFCRIS objectives are achieved.

Al-Faisal Vision 2019

Mission

In order to meet its strategic objectives, in mid-2017 KFCRIS launched 'Al-Faisal Vision 2019', a change program focusing on internal processes.

The program includes human resources development, enhancement of the work environment, the implementation of several cultural and social initiatives, and the development of e-systems to improve services offered to clients both within and beyond Saudi Arabia. Initiatives include:

Enhancing work environment and workforce development

- Identifying annual goals of each position
- Increasing productivity
- Employee training courses
- Yearly performance evaluation
- Implementing key performance indicators
- Career progression planning.

Work culture

- Development or administration processes
- Enhancement of work environment
- Establishing a positive work culture (responsibility, communication, initiative, learning)
- Integrating knowledge services to help share best practice.

Clarifying procedures

- Preparing joint completion documentation to quickly complete common works required
- Reviewing all procedures across all departments.





Workplace

- Enhancing and renewing workplace
- Providing appropriate and comfortable work environment.

Teamwork

- Working as a collaborative and united team
- Sharing best practice
- Developing effective programs that contribute to an encouraging, transparent, connected and participatory work environment, such as 'Al-Faisal Family' initiative.

Transparency

- Transparency in all internal processes and procedures.
- Transparency in dealings with all colleagues in the workplace.





A year of achievements - 2017



Activities and events

► Exhibitions and conferences

Our exhibitions and conferences saw significant development; we have been very active in these fields

Riyadh Forum on Countering Extremism and Fighting Terrorism

Held in Intercontinental Hotel Riyadh on 21st May under the sponsorship of the Islamic Military Counter Terrorism Coalition, the forum underlined the Saudi policy of pursuing international accord to counter terrorism and promote peace and security based on the Kingdom's religious and moral responsibilities. The event was inaugurated by HRH Prince Turki Al-Faisal, chairman of KFCRIS, and attended by global experts in extremism and counterterrorism. Primarily focused on the role Saudi Arabia is playing in the fight against terrorism and its promotion of global peace and security, the event generated a great deal of media attention domestically and internationally.





Speakers:

- **HRH Prince Turki Al-Faisal**
(Chairman of KFCRIS)
- **Dr Saud Al-Sarhan**
(Secretary-general of KFCRIS)
- **Dr Hoda Al-Helaissi**
(Member of the Shoura Council)
- **Ashton B Carter**
(Former Secretary of Defense and former professor of science and international affairs, Harvard University, USA)
- **Franco Frattini**
(Former foreign minister of Italy and former president of the Italian Society for International Organization (SIOI))
- **Martin Chulov**
(Middle East correspondent of British newspaper, *The Guardian*)
- **Sir John Jenkins**
(Executive director, the International Institute for Strategic Studies – Middle East, Bahrain)
- **Richard Barrett**
(Former coordinator of the UN Al-Qaida and Taliban Monitoring Team, former head of Global Counterterrorism Operations MI6, UK)
- **HH Prince Dr Abdullah bin Khalid Al-Saud**
(Assistant professor, Naif Arab University for Security Sciences - Riyadh, KSA)
- **Dr. William McCants**
(Director of US relations with the Muslim world at the Brookings Institution, Washington DC, USA)
- **Graeme Wood**
(Editor of US magazine *The Atlantic*)
- **Dr Peter Neumann**
(Special envoy of Organization for Security and Cooperation in Europe and founding director of the International Centre for the Study of Radicalization and Political Violence (ICSR))
- **Dr Shiraz Maher**
(Director of the International Centre for the Study of Radicalization (ICSR))
- **George Salama**
(Head of public policy and government relations - Middle East & North Africa, Twitter)
- **Sumaiyah Fatani**
(Researcher)
- **Lisa Monaco**
(Former national security advisor and senior researcher of law, security and cybersecurity at the New York University School of Law, USA)
- **Katherine Bauer**
(Senior advisor at the Washington Institute for Near East Policy and a former US Department of the Treasury senior policy advisor for Iran in the Office of Terrorist Financing and Financial Crimes (TFFC))

Activities and events

- **Dr Sheikh Khalid bin Khalifa Al-Khalifa**
(Vice chairman of trustees and executive director of the Isa Cultural Centre, Bahrain)
- **Rajan Basra**
(Research fellow at the International Centre for the Study of Radicalization (ICSR), King's College London, UK)
- **Nadim Koteich**
(Journalist and presenter of *DNA* on Al Arabiya TV)
- **Dr Elisabeth Kendall**
(Senior research fellow, Oxford University, UK)
- **Dr Lorenzo Vidino**
(Director of the program on extremism at George Washington University, USA)
- **Dr Jack Carvelli**
(Former head of the Nuclear Non-Proliferation Commission (Russia and the Middle East), National Security Council (NSC), USA)
- **Professor Ridwan Elsayyed**
(Professor of Islamic studies, Lebanese University)





Al-Faisal Museum for Arab-Islamic Art

On June 1st HRH Prince Faisal bin Bandar, the governor of Riyadh inaugurated the Al-Faisal Museum for Arab-Islamic Art in the presence of HRH Prince Turki Al-Faisal, chairman of KFCRIS, and HRH Prince Sultan bin Salman, president of the Saudi Commission for Tourism and National Heritage.

The museum showcases KFCRIS's collection in two halls; the first displays rare pieces of Arab-Islamic art, the second manuscripts and copies of the Holy Qur'an, including the exhibition "Masahif Al-Amsar" which presents an assorted collection of Qur'anic manuscripts of diverse origin including several ancient and rare examples.

Both the Islamic art and manuscript collections illustrate patterns of movement and trade between Islamic communities across the ages. The objects on display include exquisite works of ceramic, pottery, glass, metal and wood dating from the 2nd to the 14th century Hijri.

Activities and events

Third Annual Islamic Political Thought Conference: Makkah and the Hijaz in the Imperial-era: Migrations and Scholarly Networks in the 19th and 20th Centuries

The third Annual Islamic Political Thought Conference on December 6-7th at the Al-Faisal Institute for Human Resources Development and Training was inaugurated by KFCRIS secretary-general Dr Saud Al-Sarhan.



The conference consisted of four panels:

Panel 1: Scholarly Networks in the Ottoman Hejaz on the Eve of European Imperialism

Speakers:

- Cemil Ayden, University of North Carolina, USA: *Makkah as a center for Islamic universality between 1882-1980CE.*
- Sohaib Baig, University of California, USA: *The Indian-Ottoman Hejaz research network between 1821-1879CE*
- Hung Tak Way, University of Hong Kong: *Religious Identity on the Frontier: Muslim Cooperation with the Qing Empire during the Khoja Wars, late 18th-19th century.*

Panel 2: Imperialist Hajj, Exiled Ulema, and Emerging Muslim Internationalism:

Speakers:

- Ammeke Kateman: *Hijaz through the Eyes of the Moroccan Anti-Colonial Revolutionaries in 1904, The Pilgrimage of Mohammed bin Ja'afar al-Kattani.*
- Mostafa Abdelaal, University of Cambridge, UK: *From Makkah to Kaduna: Linkages, Influences, and Impacts on the Economic and Social Life of the Communities of Northern Nigeria.*
- Mostafa Baig, University of Exeter, UK: *The Leverage of the Ulema of al-Haramayn: Scholarly Networks between British India and the Hijaz in the late 19th and early 20th century.*
- Ulrike Freitag, Leibniz-Zentrum Moderner Orient, Germany: *The Dahliz of the Learned: Bayt Nassif as a Node in Reformist Circles.*



Panel 3: Merchants, Minorities, and Muhajirun

Speakers:

- Mohammed al-Sbitli, KFCCRIS: *The Makkan community in the 19th century.*
- Tika Ramadhini: *Migrating for Learning: Jawah Women in Early 20th Century Makkah.*
- Mansour Bukhary: *Turkestani Hijra and Its Impact on Medinan Society.*
- Huda Abdul-Ghafour Amin, King Abdulaziz University and Hyeong Janice, Duke University, USA: *A Sketch of the Turkestan Community in the Haramayn, 1945-1975: a Social and Economic Perspective.*

Panel 4: Identity Politics and the Two Holy Mosques in the 20th and 21st Centuries - Between Religious Establishments and Religious Oppositions

Speakers:

- Jeremy Kleidosty, Academy of Finland: *Imperialism in Exile: Birthing the Heir of Ottomanism.*
- Dzenita Karic, SOAS, University of London: *Between Holy Land & Homeland: Post-World War 2 Hajj Writings of Bosnian Muslims.*

Activities and events

Al-Faisal: Witness and Martyr

A travelling exhibition which has so far visited three cities in Saudi Arabia and abroad.



► **Al Jouf**

On 3rd January HRH Prince Fahad bin Bander bin Abdulaziz, governor of Al Jouf inaugurated the KFCRIS's visiting exhibition, *Al-Faisal: Witness and Martyr*, at Al Jouf University in the presence of HRH Prince Turki Al-Faisal, KFCRIS chairman, and Dr Ismail Al-Bushra, VP of Al Jouf University and Emirate.



شاهد وشهد
الفَيْضَل
Al Faisal

The exhibition, which was jointly sponsored by the university and the Emirate, attracted approximately 21,250 visitors, the exhibition welcoming school parties and public-sector groups in the mornings, and families and individuals in the evenings.



Activities and events

▶ Astana, Kazakhstan

The secretary of state of Kazakhstan, HE Gulshara Abdykalikova, inaugurated *Al-Faisal: Witness and Martyr* in the Central State Museum of the Republic of Kazakhstan on 18th May, in the presence of HRH Prince Turki Al-Faisal, chairman of KFCRIS.

In parallel with the exhibition, Prince Turki lectured at LN Gumilyov Eurasian National University.



The exhibition, which was jointly sponsored by the library of the First President of the Republic of Kazakhstan, the Central State Museum of the Republic of Kazakhstan in Astana, LN Gumilyov Eurasian National University, and the two countries' mutual embassies, welcomed 5,300 visitors during its month-long opening.



► **Almaty, Kazakhstan**

KFCRIS was invited by Kazakhstan's minister of culture HE Arystanbek Mukhamediuly to transfer the exhibition to the former capital of Almaty to enable more Kazakhs to learn about King Faisal and Kazakh-Saudi relations. The exhibition was inaugurated in Almaty on 27th July.



Activities and events



During 2017, KFCRIS chairman HRH Prince Turki Al-Faisal attended the following events.

▶ External activities

- Second meeting of the Arab elders committee for arms control and non-proliferation, Cairo, Egypt, 09-10th January.
- The Strategy, Planning and Building Committee of the Oxford Centre for Islamic Studies, Oxford, UK, 12th January.
- World Economic Forum, Davos, Switzerland, 16-21th January.
- Third meeting of the Arab elders committee for arms control and non-proliferation, Amman, Jordan, 27-28th January.
- Runciman Lecture, London, UK, 1st February.
- Munich Security Conference, Munich, Germany, 16-19th February.
- Final meeting of the Arab elders committee for arms control and non-proliferation, Cairo, Egypt, 14-15 March.
- Abraaj Week, Dubai, UAE, 14-15th March.
- 5th Global Baku Forum, Baku, Azerbaijan, 16-17th March.
- The annual meeting of the Emirates Center for Strategic Studies and Research, the Future of the Region: Oil Price Challenges, Abu Dhabi, UAE, 21st March.
- Munich Security Conference, Washington, USA, 9-10th May.
- Social Media and the Arab World, the annual Rahmaniya seminar, Taormina, Italy, 13-14th May.
- Inauguration by HRH the Prince of Wales of the new HQ of the Oxford Center for Islamic Studies, Oxford, UK, 16th May.
- Lecture in the LN Gumilyov Eurasian National University Astana, Kazakhstan, 19th May.
- Margaret Thatcher Conference on Security, London, UK, 27th June.
- The annual meeting of the Iranian Resistance (NCRI), Paris, France, 1st July.
- The International Dialogue Conference, Vienna, Austria, 3rd-5th August.
- Middle East conference, the University of California, Prague, Czech Republic, 17-19th August.
- The 43rd session of the Intelligence on the World, Europe, and Ital Forum”, Cernobbio, Italy, 1st-3rd September.
- Salzburg Forum 2017: Drawing a new geopolitical map: *Prisoners of geography or masters of the earth?* 3rd-5th September.



- Board and subcommittee meetings, Oxford Centre for Islamic Studies, Oxford, UK, 13-14th September.
- Ministerial dinner, International Peace Institute, New York, USA, 17th September.
- United Against Nuclear Iran (UANI), New York, USA, 19th September.
- 30th anniversary of the Arab-Irish Chamber of Commerce, Dublin, Ireland, 20th September.
- International Symposium of the Euro-Arab Center for Studies (CEEAA), Paris, France, 11th October.
- 26th Annual Arab-US Policymakers Conference, Washington, USA, 18-19th October.
- Board of trustees meeting, Center for Contemporary Arab Studies, Georgetown University, Washington DC, USA, 27th October.
- Board of trustees meeting, Asia Policy Assembly, New York, USA, 2nd November.
- Visit to Harvard University, Boston, USA, 12-16th November.
- Munich Strategic Forum, Elmau, Germany, 3rd-5th December.
- Manama Dialogue 2017, Manama, Bahrain, 8-10th December.
- Al-Quds Fund meeting, Manama, Bahrain, 11th December.



► *Internal activities*

- Forum on Childhood and Contemporary Media, Princess Nourah University, Riyadh, 2nd March.
- Inauguration of the Prince Saud Al Faisal Conference Center at the headquarters of the GCC Secretariat General, Riyadh, 30th March.
- The 40th anniversary of King Faisal International Prize, Riyadh, 5th April 2017.
- Iffat Al Watan, symposium, Jeddah, 26th April.
- 50th anniversary of the encounter between King Faisal and General De Gaulle, Riyadh, 17th December.

► *Media interviews*

- Interview on the life of HRH Prince Saud Al-Faisal, Rotana TV, Jeddah, KSA, 7th June.
- Shbabuna (our young people) MBC TV program, Jeddah, 23th September.
- Interview on Russian news channel NTV, Riyadh, 27th September.
- Thomson Reuters news group interview Riyadh, 24th December.



Activities and events

It has been a year of numerous and varied events in pursuit of KFCRIS objectives, among which were:

▶ Lectures and seminars



- *Human activities in the Arabian Peninsula throughout history and the local Saudi culture*, Dr Solaiman Al-Theeb and Dr Sa'ad Al-Sowayyan, Riyadh, KSA, 15th January.
- *Protection of civilians and minorities in Syria*, Simon Collis, UK ambassador to the Kingdom of Saudi Arabia, Dr Malek Al-Abdeh and Dr Hind Kabawat, chaired by Dr Saud Al-Sarhan, Riyadh, 6th February.

- *The Battle of Mosul and beyond*, Dr Faleh Abduljabar and Dr Peter Harling, chaired by Dr Awad Al-Badi, Riyadh, 1st March.
- *The 164th Bergedorf Round Table* in cooperation with Koerber Stiftung Foundation, Al-Faisal Institute for Human Resources Development and Training, Riyadh, 13th March.
- *The Literature of Islamic political thought and the issue of scholarly authority*, chaired by Dr Saud Al-Sarhan, King Faisal Foundation, Riyadh, 3rd April.
- *The GCC and China: towards strategic partnership*, symposium chaired by Dr Saud Al-Sarhan, Riyadh, 5th April.

"A year of dealing with issues and their consequences"

- *We know better: on the road of serving the Arabic language; the experiment of the Jordanian Academy of the Arabic language*, Dr Khaled Karaki, chaired by Dr Ahmad Al-Dhabib King Faisal Foundation, Riyadh, 5th April.
- *Kazakhstan in Today's World: the life of the President of the Republic of Kazakhstan*, in cooperation with the Embassy of the Republic of Kazakhstan, Dr Makhmud Kassymbekov, King Faisal Foundation, Riyadh, 24th April.
- *Iraq: history, civilizations, future challenges and reporting*, Dr Rashid Al-Khayoun and Dr Peter Harling, Riyadh, 5-8th November.
- *National Identity in Iraq and the challenges of sub-identities*, Dr Rashid Al-Khayoun, Riyadh, 8th November.
- *Putting out the fires: how to end armed conflict in Iraq, Syria and Yemen*, Martin Griffiths, Riyadh, 20th November.
- *Challenges facing the Saudi labor market*, Dr Steffen Hertog, King Faisal Foundation, Riyadh, 12th December.
- *Can we Saudize the labor market without damaging the private sector?* Dr Steffen Hertog, Riyadh, 12th December.
- *The History of Al-Sawlatiyya School*, Sheikh Majed Rahmat Allah, King Faisal Foundation, Riyadh, 18th December.



Activities and events

► Discussions and workshops

- *The situation in Yemen*, with guest Brigadier General Ali Naji, Al-Faisal Institute, Riyadh, KSA, 9th February.
- *The immigration systems' role in economic transformation*, featuring Dr Abdulghaffar Maghal and Dr Fahad Al-Sharif, Riyadh, 14th February.
- *US Foreign Policy and Trump*, Dr Saud Al-Sarhan, Riyadh, 26th February.
- *More than containment?* Europe's policy options in the Middle East, Riyadh, 13-14th March.





- *The 40th anniversary of the King Faisal International Prize*, with participation of HRH Prince Turki Al-Faisal, Riyadh, 5th April.
- *Being young, male and Saudi: identity and politics in a globalized Kingdom*, Dr Mark C Thompson, Riyadh, 20th April.
- *Saudi-Japanese scholars dialogue towards 2030*, chaired by Dr Saud Al-Sarhan, with participation of Dr Kayoko Tatsumi, Setsuo Ohmori, Dr Thoraya Obaid, Al-Faisal Institute for Human Resources Development and Training, Riyadh, 15th May.
- *Yemen's humanitarian and political crisis*, attended by various lecturers including lawyers Saleh Al-Noud and Khalid Al-Abadi, London, UK, 18th September.
- *Global security trends and the nuclear threat: what responses are possible?*, Dan Smith, Riyadh, 8th October.
- *Policy-making in the GCC: state, citizens and institutions*, Mark Thompson and Dr Neil Quilliam, Riyadh, 8th November.
- *Chinese soft power: from the age of Mao to the age of Xi*, Dr Chai Shaojin, Dr Wang Yuting and Mohammed Al-Sudairi, Riyadh, 29th November.
- *Regional issues from a Saudi perspective*, featuring Middle Eastern and North African politicians and Swedish representatives, Riyadh, 5th December.
- *Human emotions and their relation to religious purposes*, Dr Paul Heck, Al-Faisal Institute, Riyadh, 14th December.

Activities and events

"Expanding our reach and enabling discussions with varied experts about today's fundamental issues"

▶ Visits

- **Harvard student delegation**, Riyadh, KSA, 8th January.
- **Winners of King Faisal International Prize 2017**, Riyadh, 10th January.
- **Female students of Raffles Institution** with their tutor Lina Jamjom, Riyadh, 12th January.
- **The new Chinese Ambassador HE Li Huaxin**, accompanied by the third secretary of the Chinese embassy, Riyadh, 18th January.
- **The delegation of the Ministry of Education of Djibouti**, Riyadh, 8th February.
- **HRH Princess Al-Jawhara bint Abdullah**, Riyadh, 15th February.
- **The delegation of the German embassy and Federal Foreign Office**, Riyadh, 20th February.
- **Princess Noura University students**, Riyadh, 20th February.
- **The new EU Ambassador, HE Michele Cervone D'urso**, Riyadh, 7th March.
- **Minister counsellor of the Thai embassy, Athiphong Suwanarat, counsellor of the Philippines embassy, Harold Nacional and counsellor of the Malaysian Embassy, Muhamad Rizal Md Abdullah**, Riyadh, 8th March.



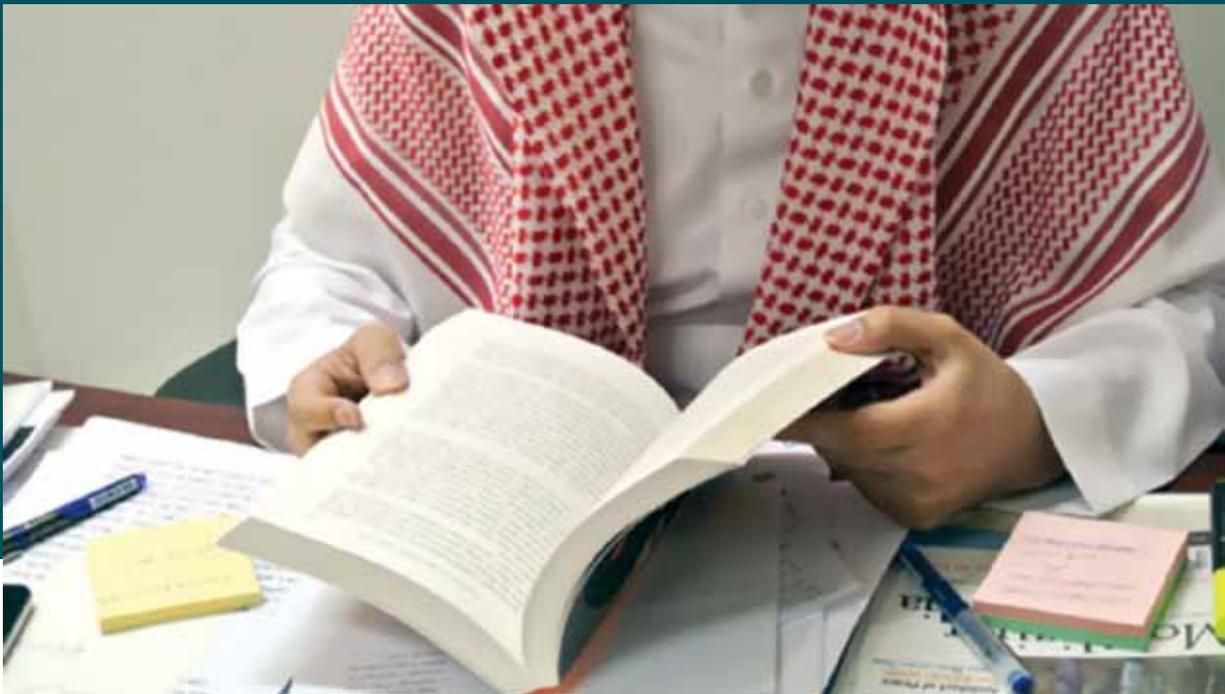


- **Italian delegation**, Riyadh, 19th March.
- **Delegation of the Embassy of Thailand headed by the Chargé d'affaires**, Riyadh, KSA, 27th March.
- **Lord Baltimore, Tim Murphy and Edward Gibbs of Sotheby's London**, Riyadh, 4th April.
- **Delegation of Asia Society**, Riyadh, 23th April.
- **Delegation of the Arabian Horse Center of the Kuwaiti Amiri Diwan Affairs**, Riyadh, 1st May.
- **EU delegation**, Riyadh, 4th May.
- **Ambassador of Uzbekistan**, Riyadh, 4th May.
- **Officials from US museums under the Culture Runners program**, Riyadh, 16th May.
- **Students from the Al-Hassa Governorate Life in Saudi Arabia program**, Riyadh, 16th August.
- **Minister of human rights of Yemen**, Riyadh, 27th August.
- **Charles Rockefeller, Asia Society**, Riyadh, 14th September.
- **UAE police delegation, in coordination with the counter-terrorism office of the Arab Interior Ministers Council**, Riyadh, 18th September.
- **Davis Lewin, Richard Kemp, Rafael Lopez**, Riyadh, 15th October.
- **Xinlu Liu, dean of the Faculty of Arabic Studies, Peking University**, Riyadh, 15th October.



Research

"KFCRIS research: focused, innovative and inspiring"



Researcher



Solaiman Al-Theeb

Studies and Research

Title	Ancient social life as illustrated by Thamudic inscriptions from Ha'il Region
Place	KFCRIS
Date	April – May

Title	Religious supplication in Thamudic inscriptions from Ha'il
Place	KFCRIS
Date	June – July

Title	Longing and sadness in Thamudic inscriptions from Ha'il
Place	KFCRIS
Date	August – September

Conferences and lectures

Title	Entity	City	Date
Dadan, the capital of Lihyan: Season XI	Hamad Aljasser Cultural Center	Riyadh	December 2016
Thamudic writings in Ha'il	The literary club	Hail	11th April
Ancient Arabian writings in Al Jouf	Al Jouf University	Al Jouf	April
Thamudic inscriptions	Ain Shams	Cairo	March
Writings in the Kingdom of Saudi Arabia	SCTH	Fujairah	10th May
Thamudic inscriptions in Ha'il	British Museum	London	5th August
Camels in ancient Arabian heritage	Saudi Society for Camel Studies	Ha'il	18th October
Camels in ancient Arabian heritage: Ha'il as a model	SCTH and Ha'il University	Ha'il	October
Nabatean writings	Kuwait University	Kuwait	November
Writings in the Kingdom of Saudi Arabia	The National Council	Kuwait	29th November
Lihyanite woman from their writings	Princess Noura University	Riyadh	11th December
Dadan, the apital of the Dadan and Lihyan kingdoms	Dar al Athar al Islamiyyah (DAI)	Kuwait	18th Deember

Researcher



Mohammed Al-Sudairi

Studies and Research

Title	Changing state-religion dynamics in Xi-Jinping's China: consequences for Sino-Saudi relations
Place	KFCRIS
Date	March

Title	Summary of the internal political situation in China towards the 19 th National Congress of the Communist Party of China (CPC)
Date	March

Title	Shanghai Cooperation Organization (SCO): expansion into the west and advantages of Saudi Arabia membership
Date	October

Title	Notes on new developments on the Chinese political scene: beyond the 19 th National Congress of the Communist Party of China (CPC)
Date	November

Conferences and lectures

Title	Going beyond the Tifa: analyzing the limitations facing a Sino-Saudi strategic relationship
Event	Roundtable discussion: the GCC and China - towards strategic partnership
Place	KFCRIS
Date	April

Title	The Mikado as an oriental khalifah: a cursory look at Arab writings on Japan and Chinese Muslims at the turn of the century
Event	Discussion between KFCRIS and the University of Tokyo
Place	Tokyo, Japan
Date	6th September

Title	Chinese soft power: from the age of Mao to the age of Xi
Event	Roundtable discussion
Place	KFCRIS
Date	29th November

Conferences and lectures

Title	Multilateral pragmatic politics in the contemporary Arab world
Event	Annual Forum for the Middle East and North Africa
Place	European Council on Foreign Relations, Tunisia
Date	30th January – 2nd February

Title	Evolution of state dynamics: citizen, social media and society
Event	The Gulf Conference hosted by the Peace Center and Chatham House
Place	Kuwait
Date	26-28th April

Title	Security: practice and application in various Saudi ministries
Event	The Saudi Conference hosted by the Department of Politics and Public Administration, University of Hong Kong
Place	University of Hong Kong
Date	5th May

Title	Religious expatriates in Saudi Arabia: French immigrants -movement and migration in the Middle East
Event	Research paper submitted to the annual Middle Eastern Conference of the British Society (BRISMES)
Place	University of Edinburgh, UK
Date	4-7th July

Researcher



Faisal Abualhassan



Researcher



Makio Yamada

Studies and research

Title	King Salman's visit to Tokyo: in search of new concepts for Saudi-Japanese bilateral relations
Place	KFCRIS
Date	October

Title	Vision 2030 and the transformation of Saudi-Japanese economic relations
Place	KFCRIS
Date	November

Title	How Japan achieved a one percent unemployment rate
Place	KFCRIS
Date	December



Researcher

Conferences and lectures

Title	Economic transformation in Saudi Arabia
Event	Workshop with the German Federal Academy for Security Policy
Place	KFCRIS
Date	February

Title	Energy relations: towards a more diverse dynamic
Event	Workshop on UAE-KSA-East Asia relations
Place	Emirates Diplomatic Academy
Date	2017

Title	The political economy of East Asia-Saudi Arabia relations
Event	Public lectures on contemporary Chinese studies
Place	University of Hong Kong
Date	13th March

Title	Building effective school-to-work transition systems in Saudi Arabia: addressing key issues and reconsidering Japan's experience
Event	Gulf Research Meeting
Place	University of Cambridge
Date	2nd August

Title	Establishing vision: developing human capital in the Kingdom of Saudi Arabia
Event	Workshop, the European Council on Foreign Relations
Place	Brussels
Date	December

Researcher



Mohamed Al-Sbitli

Studies and research

Title	The Libyan crisis between international interventions and regional intermediaries
Place	KFCRIS
Date	July

Title	Morocco from one election to another: the political scene and the future of the Justice and Development Party
Place	KFCRIS
Date	August

Title	Maghreb: the democratic transition and economic difficulties stalled 2016 and 2017 (supervisor and coauthor)
Place	KFCRIS
Date	October

Conferences and lectures

Title	Entity	Country	Date
Strategic transitions in the Arabian East	Institute for the Study of Islamic Thought and Civilizations (INSISTS)	Indonesia	21st August
The political path of the western Arab countries following the 2011 revolutions	University of Indonesia	Indonesia	24th August
Social history of 19th century Makkah: Makkah and the Hijaz in imperial-era migrations and scholarly networks in the 19th and 20th centuries	KFCRIS	KSA	December
Ali Abdullah Saleh, the end of the story	Center for Research and Knowledge Communication	KSA	December

Studies and research

Title	Calculated risks - barriers, hopes: Comparative case study of Yemen and Filipino groups of illegal migrants in Jeddah
Event	Published in <i>Skilful Survivals: Irregular Migration to the Gulf</i>
Place	Gulf Research Centre Cambridge, Centre of Islamic Studies University of Cambridge
Date	2017

Researcher



Fahad Al-Sherif

Conferences and lectures

Title	The role of the migration system in the transition to a knowledge-based economy: Saudi Arabia in a comparative perspective
Event	Workshop
Place	Riyadh
Date	14th February

Title	City of dreams, disappointment and optimism: nine illegal African migrant communities in Jeddah
Event	BRISMES Conference, 2017
Place	Edinburgh, UK
Date	5-7th July

Title	Transforming business education in the GCC: the transition from theory to application
Event	The 8th Gulf Research Meeting
Place	Cambridge, UK
Date	1st-4th August

Title	Preliminary exploration of various strategies to counter management and business skills in Saudi Arabia
Event	Consideration and counseling in times of protracted conflicts and sustained instability: the role of think tanks in shaping the future of the Middle East and North Africa
Place	Jordan
Date	19th-21st September

Research grants

Title	Evaluation of King Abdullah Scholarship Program (KASP) in light of the Saudi National Transformation Program (NTP)
Event	Skills development and job creation in Saudi Arabia
Place	Harvard Kennedy School
Date	July

Researcher



Othman Almazayad

Studies and research

Title	Reasons for the durability of Japanese companies, and how to leverage their experience to realize Vision 2030
Place	KFCRIS
Date	December

Conferences and lectures

Title	First Tokyo forum to exchange experiences with Saudis in Japanese facilities
Event	Forum at the headquarters of the Saudi Cultural Attaché in Japan
Place	Headquarters of the Saudi Cultural Attaché, Tokyo, Japan
Date	29th October

Title	Saudi family companies between reality and challenges: contributing to the objectives of Vision 2030
Event	Lecture at Keio University
Place	Keio University, Tokyo, Japan
Date	30th October

Title	Comparisons between business succession and transfer in Saudi family businesses
Event	Japanese Family Business Institute
Place	Tokyo, Japan
Date	5th November

Title	The future of innovation in family businesses and their impact on the Saudi economy
Event	Lecture at Keio University
Place	Keio University, Tokyo, Japan
Date	6th November

Title	Comparisons between Saudi family businesses and durable Japanese companies
Event	Lecture at Keio University
Place	Keio University, Tokyo, Japan
Date	13th November

Title	Comparative study on succession of family businesses in Saudi companies
Event	The International Family Enterprise Research Academy (IFERA), IFERA Global Conference
Place	Taiwan
Date	16th November

Studies and research

Title	Attracting Jihadi wives
Place	Published by Chatham House
Date	February-March

Conferences and lectures

Title	Young leaders program
Place	Munich
Date	February

Title	Woman and security in the Middle East
Event	UN workshop
Place	New York
Date	March

Title	Extremism over the Internet and terrorism outside
Event	Riyadh Forum on Countering Extremism and Fighting Terrorism
Place	Riyadh
Date	May

Title	Jihadi women migration in Saudi Arabia: mobility and gender
Place	Edinburgh, UK
Date	July

Title	Young leaders program
Place	Moscow
Date	September

Researcher



Sumaya Fattani

Researcher



Hesham Al-Ghannam

Studies and research

Title	Analyzing the value of think tanks and research centers in a Saudi context (submitted to Center for Innovative Government)
Date	February

Media contributions

Title	34 one-hour contributions on both Alekhbariya TV, Saudi Channel 2 commenting on issues including Yemen war, Gulf crisis, the rise of HRH Prince Mohammed bin Salman, King Salman's state visits, plans for the new US embassy in Jerusalem.
Place	Riyadh and London
Date	2017

Title	Contributions posted to the Washington Post, Bloomberg, Le Figaro, Foreign Policy, Chicago Tribune, Elaph, Huffington Post.
Place	Exeter, UK
Date	2017



Studies and research

Title	Turkish immigration laws and the current situation of the Syrian crisis. Syrian refugees and Turkish citizens: a field study in Istanbul
Place	<i>Religions</i> journal, ISSN 2218, Issue no 10
Date	May

Title	Turkey and Iraqi Kurdistan: September referendum was not serious
Place	KFCRIS
Date	28th September

Title	Turkey's regional role in the Qatar-Gulf crisis and its implications for the conflict in Syria
Event	Democratic Arab Center For Strategic, Political & Economic Studies
Date	22nd October

Researcher



Mohammed Aldujayn



Researcher



Joseph A. Kechichian

Studies and research

Title	The attempt to uproot Sunni-Arab influence: a geo-strategic analysis of the Western, Israeli and Iranian quest for domination
Event	Translation of <i>Targeting Sunnis</i> by Nabil Khalife
Place	Brighton, Chicago, Toronto: Sussex Academic Press
Date	January

Title	«Geopolitics of Yemen in the next decade»
Event	Paper presented at the Korea-EU International Conference on Middle Eastern and North African Affairs
Place	Seoul, Republic of Korea
Date	15th February

Title	Trump, protectionism, and trade policy in the Middle East
Event	Paper presented at the Korea Institute for International Economic Policy (KIEP)
Place	Korea
Date	31st July

Title	Succession policy in Saudi Arabia: struggle for primogenitor. The changing security dynamics of the Persian Gulf
Event	Edited by Kristian Coates Ulrichsen
Place	Baker Institute, Rice University, USA
Date	2017

Title	Saudi Arabia: intelligence in the age of terrorism
Event	Research published in the Middle East Journal
Place	Issue no 36, Oct - Dec, pp. 42-47
Date	2017

Title	Lebanon confronts partition fears: has consociationalism benefitted minorities?
Event	In <i>Contemporary Review of the Middle East</i> , coauthored by Francisco Salvador Barroso Cortés
Date	December

Researcher

Conferences and lectures

Title	Challenges and opportunities of Vision 2030: implications for South Korea
Event	Paper presented at the Korea Institute for International Economic Policy (KIEP)
Place	Seoul, Republic of Korea
Date	16th February

Title	Saudi Arabia and the Arab world
Event	Institute of Energy Economics, Japan (IEEJ)
Place	Tokyo, Japan
Date	3rd April

Title	Donald Trump and the Middle East
Event	Sponsored by the Research Institute for Languages and Cultures of Asia and Africa (ILCAA)
Place	Tokyo, Japan
Date	4th April



Researcher

Joseph A. Kechichian

Conferences and lectures

Title	The new US administration and Asia
Event	Sasakawa Peace Foundation
Place	Tokyo, Japan
Date	5th April

Title	Challenges of succession in Saudi Arabia
Event	Middle Eastern and African Affairs Bureau, Ministry of Foreign Affairs of Japan
Place	Tokyo, Japan
Date	7th April

Title	Regional and international policy and Saudi-Japanese relations
Event	Symposium of Saudi -Japanese scientists: towards 2030
Place	Riyadh
Date	15th May

Title	Migration in the Middle East: perspectives from the Kingdom of Saudi Arabia
Event	BRISMES Conference
Place	Edinburgh, UK
Date	5-7th July

Title	Syrian refugees in Saudi Arabia: asylum made merger and integration instead of detention and isolation
Event	BRISMES Conference
Place	Edinburgh, UK
Date	5-7th July

Title	Trump, protectionism, and trade policy in the Middle East
Event	Conference of the Korea Institute for International Economic Policy (KIEP)
Place	Seoul, Republic of Korea
Date	20th October

Researcher



Tingyi Wang

Studies and research

Title	Various articles on the anti-corruption movement in Saudi Arabia, the diplomatic crisis in Qatar, Lebanon and Saudi Arabia
Place	Xinhua News Agency, China
Date	2017

Title	US-Saudi relations: reconciliation and overcoming difficulties
Place	Global Times, China
Date	22nd May

Title	The world through Saudi eyes
Place	Global Times, China
Date	1st June

Title	Qatar crisis and the UAE-Saudi alliance
Place	Global Times, China
Date	25th July

Conferences and lectures

Title	What happened in Jerusalem and what we should do about it
Place	Peking University, China
Date	21st December



Researcher



Wan Lee

Studies and research

Title	The first Chinese travel record on the Arab world
Place	KFCRIS
Date	January

Title	The confrontation between Hui Muslims and Christian missionaries in Henan during the mid-republican era: 1927-1944
Place	China Institute of Water Resources and Hydropower Research Journal, first issue, 1997, pp 152-157.
Date	February

Title	Five mythical stories: the oldest records of Hu Ren (barbarians) in Henan
Place	Center for Hui Studies on China, first issue.
Date	March

Title	Confrontation between Islamic Hui culture and Chinese culture: research on the Hui-Han confrontation concerning ox-butcherly in China
Place	Yingxia Academy of Social Sciences, Hui Muslim and Minority Studies in Yinchuan Journal, first issue, pp 72-76.
Date	March

Title	Anti-puritanism in Washington's Irving's <i>Rip Van Winkle</i>
Place	Xinyang Agriculture and Forestry University Journal, first issue, pp 89-91.
Date	March

Title	Examination of Hui Yongji Hospital in Chongqing in the early 1940s
Place	Centre for Malaysian Chinese Studies, Malaysian Chinese Studies Journal, Kuala Lumpur, vol 18-19
Date	May

Title	First Muslim communities in China
Place	KFCRIS
Date	November

Conferences and lectures

Title	Battle of the Tlass River and the travel record
Place	KFCRIS
Date	21st February

Title	The first Chinese to travel to the Middle East
Event	The Harry S Truman Research Institute, the Hebrew University of Jerusalem
Place	Jerusalem, Palestine
Date	14th June

Title	Search for marriage among foreign businessmen and Chinese women of Tang and Song descent
Event	Forum of the Chinese National Association for Hui Studies, Shaanxi Normal University
Place	Xi'an, China
Date	15th July

Title	Two scholars and the Hui protest movement in 1932: positions of Hu Shih and Lu Xun towards minority Hui
Event	World Civilization Forum, Ibn Halton International University
Place	Istanbul, Turkey
Date	21st October

Title	Struggles of the Muslim Hui for political privileges during the first half of the Republic of China
Event	The conference of the National Association of China for Hui Research
Place	Weixin, Yunnan, China
Date	16th November

Title	The oldest Muslim communities in China
Event	KFCRIS
Place	Riyadh
Date	26th November

Researcher

Research units

"Our academic units boost our success in research and beyond"



KFCRIS comprises seven academic units:

▶ *Saudi Studies Unit*

Specializes in the study of the historical traditions and culture of the lands that make up contemporary Saudi Arabia, with a focus on archaeology, historical anthropology, and sociology, together with the study and documentation of oral history and poetry, with a special focus on the Nabatean civilization. The unit focuses on heritage predating the unification of the Kingdom in 1932, and that predating the First Saudi State (1744–1818). The unit also occupies itself with archaeological and anthropological heritage studies regarding historical cultures, peoples, and societies in the Arabian Peninsula in general, including pre-Islamic ones.



► **Asian Studies Unit**

With a focus on the cultural, social, political and religious aspects of Asia and Asian communities, the unit was formed to meet the increasing need for research at a time when Arab-Asian engagement is both increasingly complex and potentially rewarding. The unit aims to promote greater awareness of Asia and Asian communities in the Arab world, to enhance the quality of academic and media discussions, and inform government policy on the region.

► **Iranian and Persian Societies Studies Unit**

Focuses on the academic study of modern Iranian politics, international relations, energy security, intellectual history and culture, and their broader significance for the history of the region, as well as those of other Persianate societies. Given Iran's geostrategic position in the Gulf and its many contributions to statesmanship and scientific learning, a comprehensive understanding of this country is indispensable to grasping regional dynamics. The unit endeavors to draw upon the latest theoretical and methodological approaches offered in the disciplines of political science, sociology, history, economics, philosophy, and anthropology for the study of modern Iran and to publish research findings in these fields.



► **Arabic Studies Unit**

Dedicated to research, teaching, training, and innovation in the field of the Arabic language, the unit addresses the learning and instruction of Arabic in Arabic-speaking societies and Arabic as a second language for western learners. The unit studies and produces literary critiques as well as writings related to the subject of the Arabic language. The unit emphasizes collaboration with linguists of various East Asian languages to enrich language references for Arabic and East Asian languages.



Research units



► *Contemporary Political Thought Studies Unit*

Studies the rise of contemporary political thought and its influence on the political structure of Islamic and Arab societies by researching ideas and movements currently shaping the political scene. The unit encourages an interdisciplinary approach encompassing theory, politics, culture, society, and religion so as to provide a broad understanding and clear analysis of the development of political thought and movements in Islamic and Arab societies.





► *Maghreb Studies Unit*

Concerned with North Africa in general and the Arab Maghreb in particular, research spans geopolitical, political, cultural, social studies and regional developments. The unit focuses on the study and analysis of the shifts in the region and on presenting assessments of the changes, phenomena, and future of Maghrebi regimes and societies. It analyzes trends in sociopolitical arenas and monitors internal and regional conflicts, tracing their sources and consequences.

► *Political Economy Unit*

Created in 2017, the unit covers a range of issues concerning the political economy of Saudi Arabia, including energy, economic diversification, the labor market, human capital development, and Saudi Arabia's economic relations with other countries. The former Energy Studies Unit was merged into the new organization.



The Visiting Fellowship Program

The program helps facilitate projects by researchers and doctoral students from both inside and outside the Kingdom by familiarizing them with sources of information and experts in their field of study. Since its creation in 2000 over 300 visiting research fellows from over 50 countries have benefited from the program.

No	Name	Degree
1	Mahdi Briah	PhD, Shandong University, China
2	Namie Tsujigami	Assistant professor, University of Tokyo, Japan
3	Tupiaz Zumbrakil	PhD student at Friedrich-Alexander-Universität Erlangen-Nürnberg, Germany
4	Janice Gyong	Assistant professor, Duke University, USA
5	Takuya Murakami	Middle East Institute of Japan (MEIJ)
6	Masuda Bano	Professor, University of Oxford, UK
7	Shikito Kondo	Institute of Energy Economics, Japan (IEEJ)
8	Hesham Al-Ghannam	University of Exeter, UK
9	Faisal Abdullah	PhD student, University of California, USA
10	Michel Nastase	Photographer, Acasa Photography Center, New York University, USA
11	Lida Mansour	University Paris 1 Panthéon-Sorbonne, France
12	Rashed Shaz	Aligarh Muslim University, India
13	Armas Shikongo	University of Namibia
14	Suhaib Beck	University of California, USA
15	Nathan Brown	George Washington University, USA
16	Ma Chiang	Institute for Western Frontier Region of China
17	Charlotte Lisa	University of Oslo, Norway
18	Helen Theollet	International Center for Studies, Research and Political Science – France
19	Alex Filippou	Institution of Higher Education, Aix-en-Provence, France

Each year, KFCRIS nominates a number of researchers who would benefit from the KFCRIS academic environment of collaborative networking and multi-professional specializations, and access to a wide range of libraries and other research facilities.

Nationality	Subject
French	Military action in the Mamluk era, the ideology of jihad in that period
Japanese	Saudi women as a new active social actor
German	Climate policy and environmental protection in the Arabian Peninsula: strengthening and disseminating foreign policies in the GCC
US/ Korea	A supplementary study on dispersion and convergence in all external networks in the Hijaz in particular, and Saudi Arabia in general
Japanese	Analysis of the formation of coalitions in the Arabian Gulf region
British	Cross-border study: modern Islamic authority and social change
Japanese	Economic reform and diplomacy in Saudi Arabia
Saudi Arabian	Economic reform and diplomacy in Saudi Arabia
US	The early development of Hanafi Usul al-Fiqh
Italian	Production of documentary film: architectural projects and cities in the Arabian Gulf region and surrounding areas
French	Use and discourse in social media (Twitter)
Indian	Interfaith dialogue and the need for Islamic reconciliation
Namibian	The Holy Qur'an and the dimensions of personal human development
US	Intellectual history of Indian studies in Hijaz
US	The nature of religious institutions in the Kingdom of Saudi Arabia»
Chinese	Saudi-Chinese informal contacts and their impact on Islam in China
Norwegian	Women's sports participation in Qatar and Saudi Arabia
French	Labor market policy and expatriate (Pakistani) employment
French	Labor market policy and expatriate (Pakistani) employment





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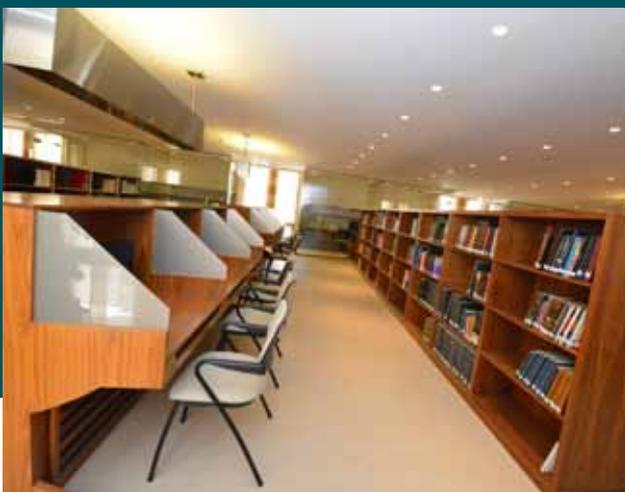
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Publishing



"Making KFCRIS research and publications available to the public"

KFCRIS is committed to publishing and making widely available material on a wide range of topics prepared according to rigorous standards of academic objectivity and scientific research, reflecting its belief in transparency, equality and excellence. Publications include works re-examining Islamic heritage, many of which are acknowledged authorities in their field.



Publications issued during 2017 reflect KFCRIS objectives and areas of research include:

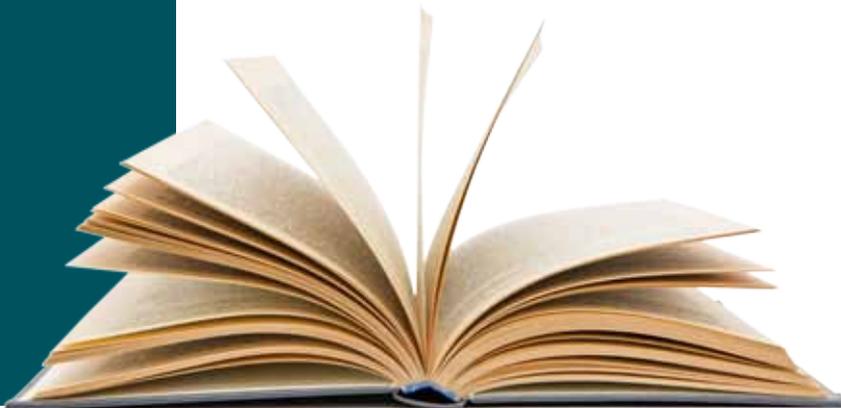
Dirasat (Studies): a monthly research publication in Arabic and in English tackling political and intellectual issues in the Middle East and the Muslim world.

Masarat (Paths): a bimonthly KFCRIS research unit periodical in Arabic and English which examines recent developments in the Middle East and the Islamic world, focusing on a specific topic in each issue.

Qira'at (Readings): a sizable bimonthly research publication in Arabic and English covering areas of study of each of the KFCRIS research units.

Ta'liqat (Comments): an article published electronically in both Arabic and English offering concise analysis on a specific current political event or issue.

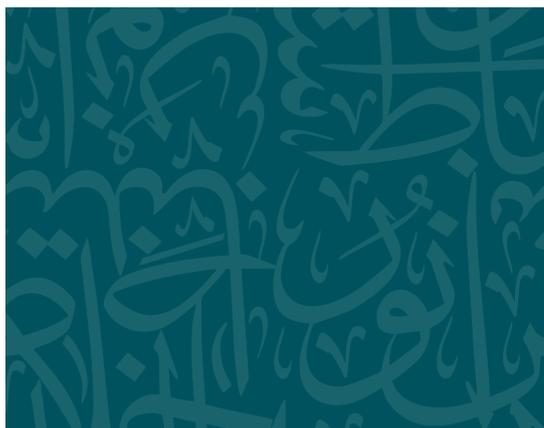
The Center also publishes and co-publishes specialist books on various local, regional and international issues, and a wide range of special studies and reports.



► *Dirasat* :



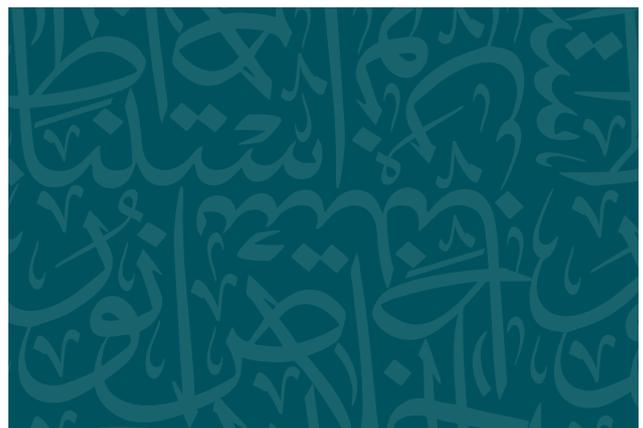
Title	Author	Publication Date
Changing state-religion dynamics in Xi-Jinping's China and the consequences for Sino-Saudi relations	Mohammed Al-Sudairi	January
Warfare by another name: Russian computer hacking against the USA and the West	Jack Caravelli & Sebastian Maier	February
Hezbollah's military involvement in Syria and its wider regional role	Mona Alami	March
The legal status of Tiran and Sanafir Islands	Askar H. Enazy	April
Turkish-Iranian rivalry on Iraq from the 15th century until the Battle of Mosul	Abdullah bin Khalid Alkhalifa	May
The transformational process of the Presidency of Religious Affairs in Turkey	Emine Enise Yakar & Sumeyra Yakar	June
The Libyan crisis between international interventions and regional intermediaries	Mohamed Al-Sbitli	July
Considering state politics and legislative policy in the Islamic field	Ridwan Al-Sayyed	August
The history of Chinese Muslims' migration into Malaysia	Ma Hailong	September
Maghreb: the democratic transition and economic difficulties stalled 2016 and 2017	Mohamed Al-Sbitli	October



► *Masarat* :



Title	Publication date
Minorities in Syria: from proscription to tyrannical presence	Dec – Jan
Hashemi Rafsanjani: the life, times and legacy of the Islamic Republic's Machiavelli	Feb – Mar
An overview of Iran's presidential elections of May 2017	Apr – May
The rise of French populism: an election in a most fractured landscape	June – July
Contextualizing Hezbollah's operation in Aarsal on the Lebanon-Syria border	Aug – Sep
IRGC in transition: the elite corps' current standing within the Iranian government elite	Oct – Nov
Youth and women: sociocultural insecurity in Iran	Dec – Jan



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Publishing

► Qira'at

Title	Publication date	Author
The first Chinese travel record on the Arab world	Dec – Jan	Wan Lee
The first Muslim communities in China	Feb – Mar	Wan Lee
BCE social life as illustrated by Thamudic inscriptions in Hail Region	Apr – May	Solaiman Al-Theeb
Religious supplication in Thamudic inscriptions from Hail	June – July	Solaiman Al-Theeb
Longing and sadness in Thamudic inscriptions from Hail	Aug – Sep	Solaiman Al-Theeb



Ta'liqat

Issue	Issue	Issue	Issue	Issue
18	17	16	15	14
Publishing Date	Publishing Date	Publishing Date	Publishing Date	Publishing Date
January	February	April	June	July
Title	Title	Title	Title	Title
The Middle East: between a rock and a hard place	The Algerian experience of combating terrorism: consequences and prospects	Reading on the 2017 Iranian presidential election	King Salman's visit to Tokyo: in search of new concepts for Saudi-Japanese relations	Youth perceptions of uneven globalization in Saudi Arabia
Author	Author	Author	Author	Author
Dr Mohammad Sabah Al-Salem Al-Sabah	Buhaniyah Qawi	Hasan Radi	Makio Yamada	Mark Thompson



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Publishing

During the year
the following
eight publications
were issued:

Highlights on
Saud Al Faisal in
Umm Al-Qura
(part 1)

Dr Arwa Obaidat

Facilitation
of progression in
perfecting places of
articulation

**Abu Abdullah Muhammad
bin Abdul Salam Al Fassi**
(reviewed by Muhsen
Salem Al-Omairi)

Highlights on
Saud Al Faisal in Umm
Al-Qura (part 2)

Dr Arwa Obaidat

Urban heritage of Islamic
civilizations

Khaled Azab

Five Books

Heritage Treasury (CD)

KFCRIS

Cultural Heritage:
what it is, how it is threatened
and how to preserve it

**Abdul Nasser Al-Zahrani
Muhammad Ghunaim**

Arabic... this is
the honorable
language:
A collection of studies
and essays in linguistics,
grammar, encyclopedias
and semantics
Ramzi Baalbaki

Morals of the
Prophet, peace be
upon him

**Abu Bakr Muhammad bin
Al-Walid Al-Tartoushi**
(reviewed by
Nour Al-Din Al-Idrisi)



Journal of Linguistic Studies

During the year, a total of 81 research papers were submitted by academic institutions and individuals including King Saud University, Al-Imam Muhammad Ibn Saud Islamic University for inclusion in the Journal of Linguistic Studies. After review by the KFCRIS editorial board 35 of these were accepted for publication as follows:

Volume 19, issue 1

- The meaning of emphasized verbs: between reality and metaphor.
- Femininity and masculinity of numbers.
- Kitab Al-Jumal fi Al-Nahw is the work of Al-Khalil ibn Ahmad alone.
- Notes on the revision of Al-Qawafi.
- Amin Abdullah Salem, the grammarian and literarian.
- Highlights of the Journal of Linguistic Studies vol 18.

Volume 19, issue 2

- Farkh texts in Sibawaih's volume; Al-Jermi's views and their effect on grammarians.
- Unforgivable actions in primaries may be forgivable in secondaries.
- Morphology in the Kufi school of grammar.
- Egyptian dialect of the Fatimids.
- Explanation of alteration in Al-Mu'reb.
- Language planning and policy in Switzerland.

Volume 19, issue 3

- Introduction to the book of Sibawaih.
- Anomalies and extremes in grammar and morphology.
- Grammatical controversies in Kufi sources.
- An Arab linguist: Ahmad Hasan Kuhail.
- How to build a syntactically tagged linguistic blog.
- The balance of Arabic by Abi Al-Barakat Al-Anbari.

Volume 19, issue 4

- The methodology of late grammarians from Abu Hayyan's book *Irtishaf Al-Dharb*.
- Analysis of the grammarian view of Kufic in Ne'ma and Be'sa.
- Aspects of restructuring words with Hamzah and vowels: a phonetic morphological study.
- Rhythmic patterns in traditional and Taf'ili poetry.
- Shops with Arabic-based names in Brunei Darussalam: linguistics, form and semantics.

Volume 20, issue 1

- The negating ('Inna): how it works in Sibawaih.
- Grammar and morphological insight into foreign names.
- Semantic standards of linguists.
- Phenomena in prosody and rhymes: between traditional and Taf'ili poetry.
- Impact of the Arabic language in some Nigerian languages: differences and similarities.
- Highlights of Journal of Linguistic Studies, vol 19.



Marketing

KFCRIS makes use of a variety of channels to market and distribute its publications, among which are:



1: KFCRIS website

The KFCRIS website publishes information about all its new and current publications, including cover page, brief summary, price and ordering procedure.

2: Digital platforms

KFCRIS has signed an agreement with Luis Collado, Google's global product partnerships manager for EMEA in September 2017 for the publication of its titles on the Google Play digital distribution platform. The agreement covers both free and paid content, with Google receiving a percentage of each sale.

Advantages to KFCRIS of Google Play

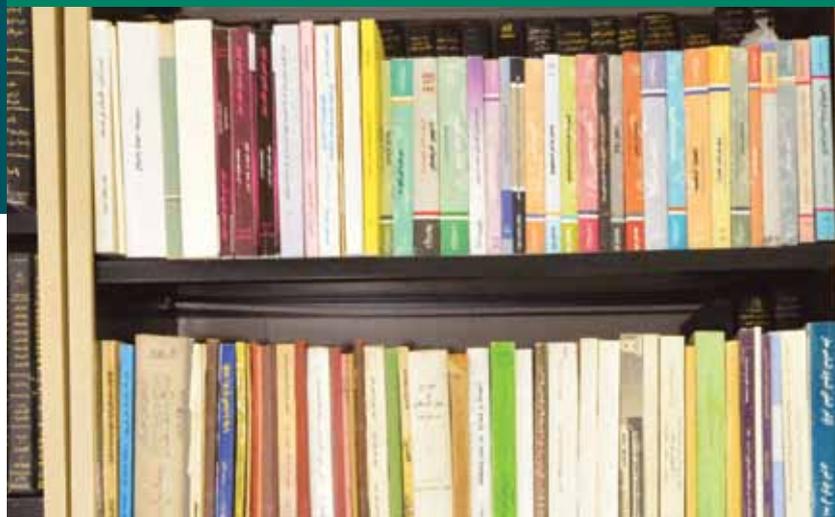
- Digital platform offering wide reach.
- Introduces KFCRIS publications to a global audience.
- Makes available titles such as the Journal of Linguistic Studies which were not previously distributed outside Saudi Arabia.
- Boosts Google search results for KFCRIS publications.
- All back issues of the Journal of Linguistic Studies since its inception in 1999 have now been uploaded and are can be accessed and printed worldwide.
- All 2016-17 issues of Al-Faisal Magazine now available worldwide on Google Play. An omnibus edition of 2016-17 issues has also been uploaded. Previous issues will be uploaded as paid content during 2018.

Other online platforms

KFCRIS is in discussion with other online retailers about listing KFCRIS titles, including Amazon, Jarir E-Bookstore, wadi.com, and books.com.

Book shop displays

KFCRIS regularly works with book sellers to display KFCRIS publications prominently and attractively. Retailers and wholesalers we are in contact with include Dar Al Zaman for Publishing & Distribution, Al-Burhan, Al-Shanqeeti, Al-Turathiyya, Dar Ibn Al-Jawzi Publication and Distributors, Al-Kawthar Publications, Dar Al Tadmuriyyah Publishing and Distribution, Obeikan Bookstore, Rushd Bookstore, Kunouz Al-Ma'refa publishers and Al Watania Distribution.



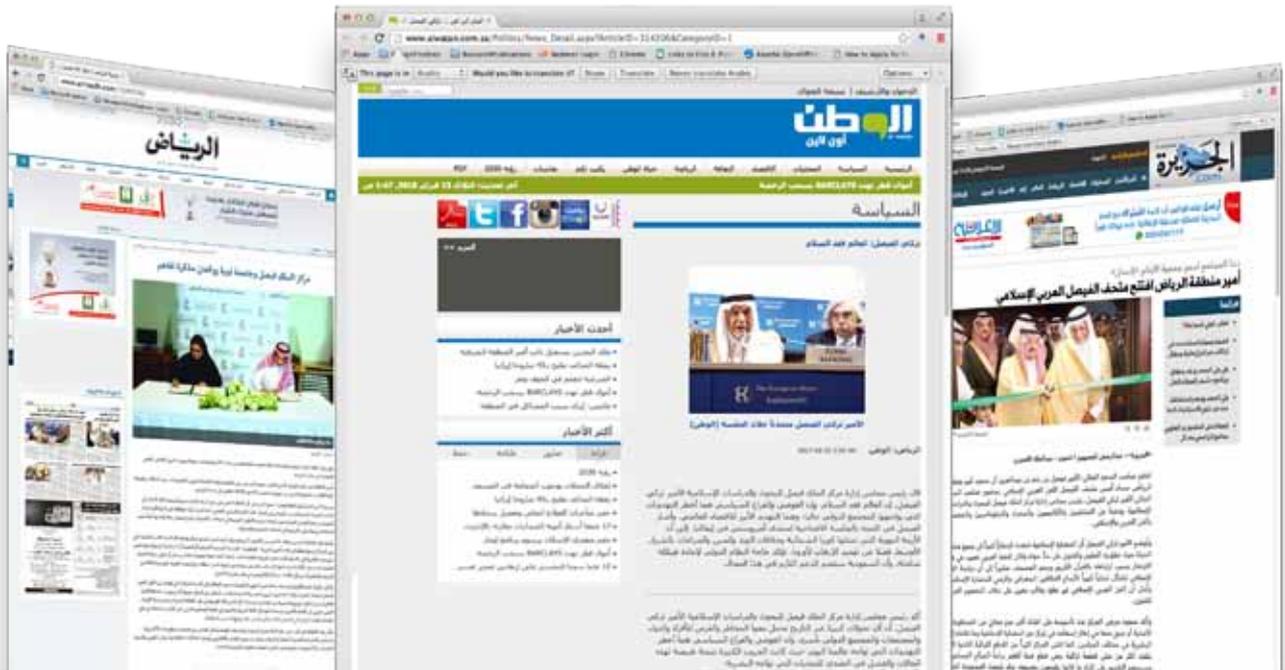
▶ During 2017, a total of 1700 titles were sold within Saudi Arabia, and 220 internationally.

▶ KFCRIS also signed memoranda of understanding regarding distribution and marketing with three publishing houses this year.

Press and on social media activity

A. Media coverage

During 2017, KFRCIS published 113 news articles in newspapers and on news websites.

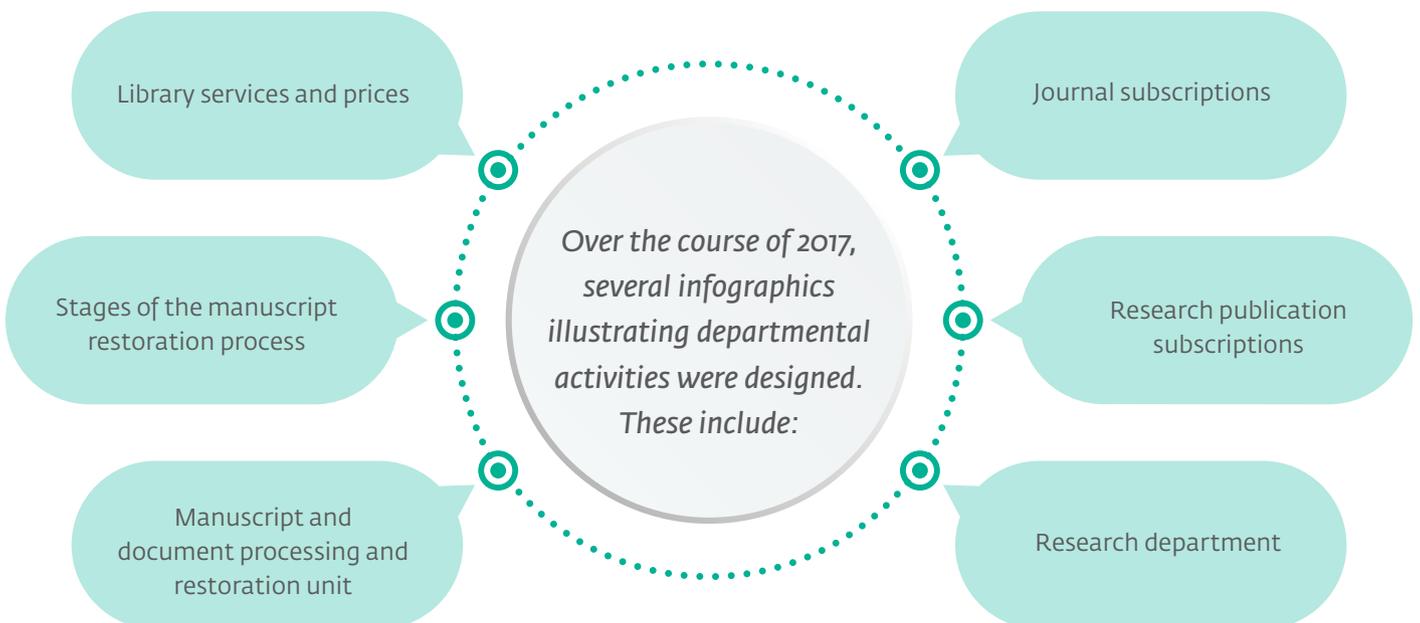


B. KFCRIS newsletter

Over the course of the year 15 newsletters were published and distributed via email to nearly 3,000 subscribers. Newsletter, which are Arabic and English, summarize KFCRIS activities, events and new publications.



C. Infographics





Images of King Faisal

KFCRIS website published 87 annotated and captioned pictures of the late King Faisal during the year, including scenes from his life and meetings with international statesmen. These images were also published on KFCRIS accounts on Twitter, Facebook, Instagram and Telegram.

Traffic to the KFCRIS website (English and Arabic combined) rose 18 percent compared to 2016.

Twitter activity

This year KFCRIS reactivated its Twitter accounts. The Arabic version now has 13,041, while the English edition has 1,000 followers.



Facebook activity

KFCRIS reactivated its Facebook account, where we now publish extended versions of all our Twitter posts, featuring extra images, links and greater detail. To date, we have 20,029 Facebook followers.



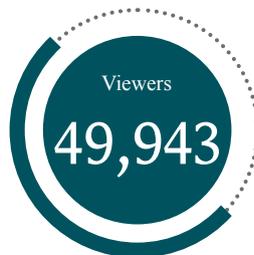
Instagram activity

During the year a total of 663 posts were uploaded to Instagram where we have 1,841 followers. Content, primarily images and ads, generally mirrored Twitter content.



YouTube activity:

During the year, 1,449 subscribers to KFCRIS on YouTube generated a total 49,943 views.



Media, Publishing and Marketing

Book Fairs



KFCRIS participated in four book fairs during 2017:

- Riyadh International Book Fair, 8-18th March
- Darrin Book Fair, Dammam, 27-30th March.
- Book and Information Exhibition, Islamic University, Madinah, 8-24th May.
- Jeddah International Book Fair, 14 - 24th December.



Media, Publishing and Marketing

Translation

During 2017 our translation team translated a total of 74 studies and research papers in both Arabic to English and English to Arabic.

Title	Items
Masarat	7
Ta'liqat	7
Dirasat	8
Qira'at	4
Special reports	1
Website news	1
Communication	13
Al-Faisal Institute	1
KSA tourism	2
Conference programs, agendas and reports	17
Other	11
Total	74

Language
Arabic – English
English – Arabic

Department/division	No of Pages
Research	113
Research	38
Research	282
Research	103
Research	10
Media, Publishing and Marketing	4
HR	13
Al-Faisal Institute	24
Research & Media, Publishing and Marketing	5
Research & Media, Publishing and marketing	253
Various	57
	947

Number of translated units
34
39



Media, Publishing and Marketing

Printing House

Printing House activity

Over the course of 2017, the Printing House has produced:

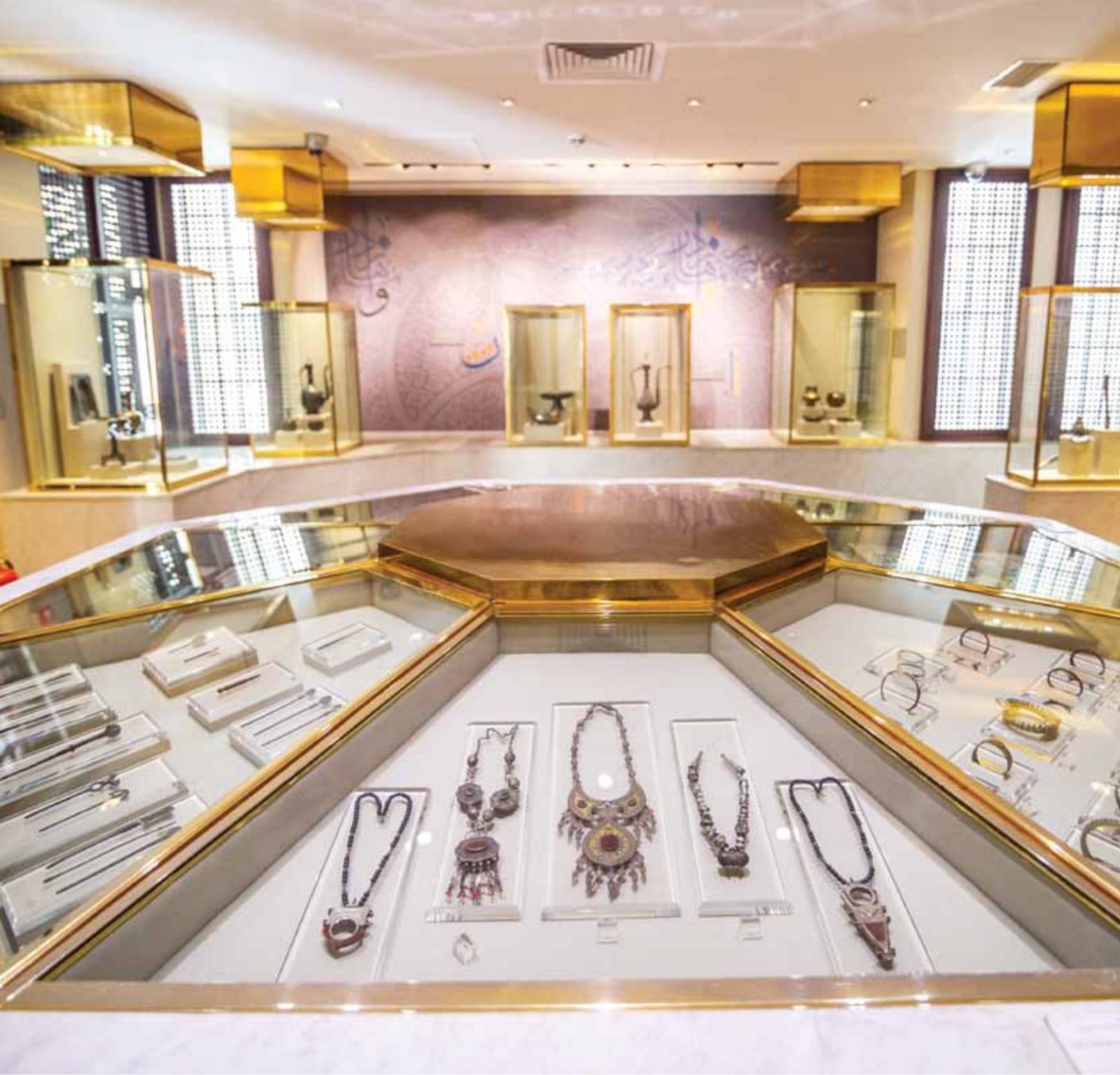


Item	Publishing	Manuscript binding	Al-Faisal Magazine	Journal of Linguistic Studies	Faisal scientific magazine	Al-Faisal Institute	Museum literature
Number of copies	2,383	68	18	2,800	600	790	575



Research Literature				
Dirasat	Ta'liqat	Qira'at	Masarat	Special Reports
3,934	400	1,515	4,833	1,254







Museum Department

المملكة فصيحة اللحن والدار البيضاء

Museum

The Museum Department manages and cares for collections at KFCRIS through documentation, conservation and storage of art and historic objects.

The Arab – Islamic art collection consists of over 700 objects dating from as early as the 2nd century AH up to current date, and represents the various geographic regions and historic eras of the Islamic world. The King Faisal Memorial collection is made up of modern historic objects that memorialize the life and accomplishments of King Faisal Al Saud and consists of roughly 800 items including costumes, medals, furniture, documents and personal items. The coins and currencies collection includes roughly 2000 objects and is comprised of two groups: the Queen Effat collection, and the KFCRIS collection.

The department organizes exhibitions in accordance with KFCRIS objective of raising awareness and understanding of the late King Faisal's heritage and his contributions towards preserving Arabian and Islamic heritage. In 2017 a primary focus has been reopening KFCRIS gallery spaces and improving the level of curatorial care devoted to the collections.





Activities in 2017:

- Completed and inaugurated the Al Faisal Museum for Arab Islamic Art and the opening of the Masahif Al-Amsar Exhibition of written and printed Qur'anic manuscripts, including the preparation and conservation of objects for display, the renovation of display cases and galleries, and the printing of exhibition brochures.
- Refurbishment of the manuscripts section including the installation of a new fire extinguishing system, setting up humidity and temperature data loggers, installing UV-resistant curtains to protect the manuscripts from harmful light, as well as ceiling and lighting repairs.
- The purchase of tools and equipment for the conservation unit including a stock of Japanese hand-made paper, humidity detectors and a manuscript acidity measurement device.
- The launch of a new collection to record and preserve the history of KFCRIS.





Training and HR

المملكة العربية السعودية
وزارة الموارد البشرية والتنمية الاجتماعية
معهد الفيصلي للتدريب والتطوير

معهد الفيصلي
للموارد البشرية والتنمية الاجتماعية



Alfaisal Institute for Human Resources Development

Al-Faisal Institute for Human Resources Development

Al-Faisal Institute for Human Resources Development, a subsidiary of KFCRIS was established in 2000CE with the main mission to fulfil the vision of the late King Faisal that ‘Saudi Arabia becomes a wellspring of radiance for humanity’.

It’s contribution to public education and training mirrors KFCRIS objectives, while its organizational structure reflects its role in promoting societal responsibility, Arabic language, and the promotion of Arabic and Islamic culture and humanitarianism.

The institute is committed to training young people in preparation for joining the labor market, and to the training and professional development of KFCRIS staff. Rather than limit itself to a fixed curriculum or staff, it adopts appropriate courses as needed and contracts specialist instructors from within Saudi Arabia and abroad as associate lecturers as needed, who are augmented by a team of full-time teaching staff employed by the institute.

A central focus of Al-Faisal Institute is pioneering the teaching of Arabic to non-Arabs. It is also committed to enabling Arabs to achieve full social integration through basic business and life skills training, and the promulgation of Saudi culture to all residents of the Kingdom.



Arabic for non-native speakers programs

During 2017, 76 students were admitted to our non-native speaker programs which include general and specialist courses, and language training for visiting international fellows of KFCRIS.

General Arabic program - elementary level

No	Start date	End date	Hours	No of trainees
1	1st February	1st April	48	14
2	15th February	15th April	48	9

Intermediate level

No	Start date	End date	Hours	No of trainees
1	1st April	1st June	48	7

Specialist Arabic program - elementary level

No	Start date	End date	Hours	No of trainees
1	1st March	11th April	48	1
2	1st March	1st April	48 (intensive)	1
3	1st March	1st April	6	1

Arabic program for visiting fellows - elementary level

No	Start date	End date	Hours	No of trainees
1	1st January	1st February	48	2
2	1st February	1st April	48	1
3	1st April	1st June	32	1
4	3rd May	14th May	6	1



The institute has produced three books according to the Common European Framework of Reference for Languages (CEFR) as a resource for learners of Arabic as a second language. These books are designed to help learners build up their understanding and develop an in-depth knowledge of the Arabic language, from characters, to words, to linguistic structures. The books' structures help students delve deeper and explore more complex issues as they progress.

A second set of volumes is in preparation. These will include conversational Arabic for medical practitioners and several vocabulary glossaries each of 100 words dedicated to specialisms such as commerce, medicine and diplomacy, and a collection of Arabic folk stories to help students progress from elementary to more advanced levels of language.



Training programs

Courses delivered in 2017

Executive secretary and office management program

No	Start date	End date	Hours	No of trainees
1	12th February	14th February	12	16
2	23rd April	27th April	35	25

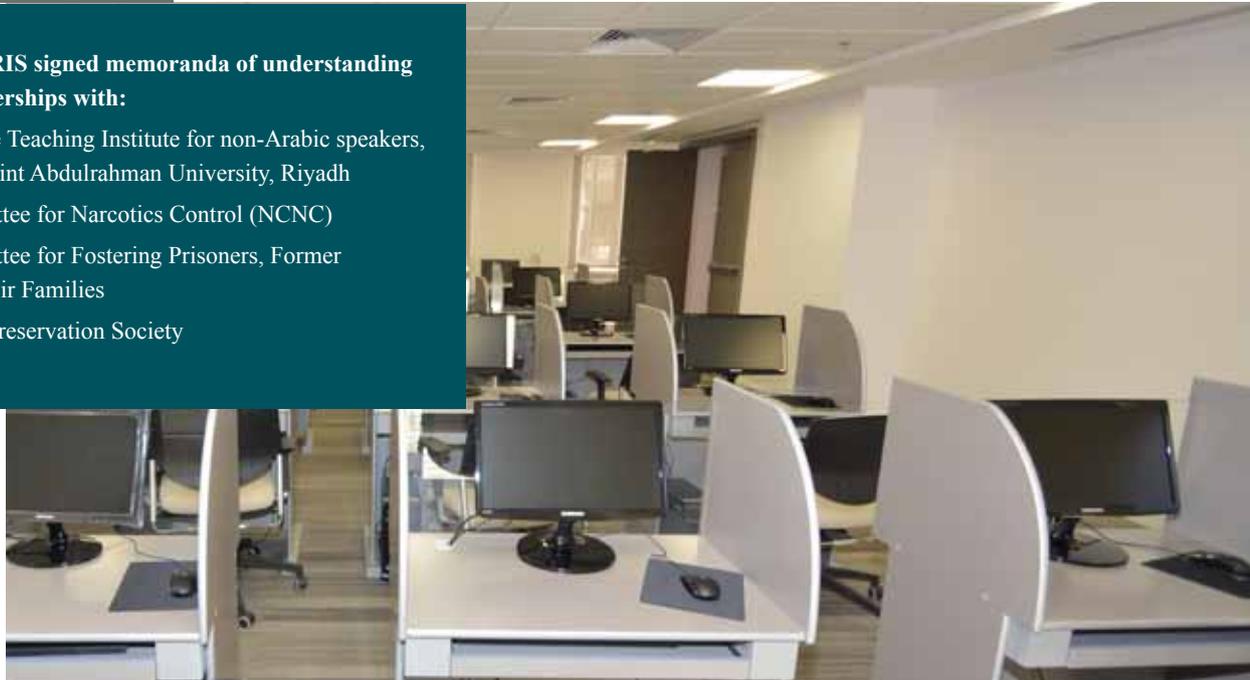
Comprising:

- Administrative monitoring and key performance indicators
- Executive secretary and office management.
- Manuscript binding and decoration.
- Treatment and maintenance of paper manuscripts.

Partnerships and agreements

During 2017, KFCRIS signed memoranda of understanding and strategic partnerships with:

- Arabic Language Teaching Institute for non-Arabic speakers, Princess Noura bint Abdulrahman University, Riyadh
- National Committee for Narcotics Control (NCNC)
- National Committee for Fostering Prisoners, Former Prisoners and their Families
- Saudi Heritage Preservation Society



Projects and contracts

Projects and contracts

City	Signed	Participants	Training days	Learning days	Total days
Tabuk	7th February	4,900	30	20	50
Northern Borders	7th February	1,300	11	10	21
Al-Jouf	7th February	1,300	11	10	21
Total		7,500	52	40	92

- 1- Project for awareness against narcotics and psychotropics
- 2- Project for developing skills and capabilities of prisoners and preparing for reintegration into society (underway)
- 3- Project for sustainable professional development for KFCRIS employees

During 2017 the institute introduced an initiative for the sustainable professional development for all KFCRIS employees.





Libraries



Library



Our libraries are the cornerstone of KFCRIS research activity, providing unique access to books, manuscripts and periodicals to researchers, visiting fellows and staff. Our system integrates a vast array of reference books, journals, manuscripts and online resources into a quickly and easily accessible extensive knowledge base



Library and information management

Departments	Type	No
Supply and Cataloging	Books	2,751
	Periodicals	50
	University theses	3,842

Indexing	Books	3,619
	Periodical articles	4,365
	Research, seminars and conferences	149
	University theses	2,657

Photocopying and linking of electronic documents	Books	1,920
	Magazines	39,120
	Microfilm and microfiche	559
	Conferences and seminar research	1,645
	University theses	3,769

Departments	Type	No
Manuscript unit	Indexed manuscripts	909
	Records entered on Heritage Treasury	4,847
	Document indexing	642

Research services	Verifying information received via email	20,467
	Telephone services	3,013
	Services (personal attendance)	1,663
	Letters to researchers	9,500

Manuscript conservation	Sterilization	3,079
	Manuscript conservation	1,857
	Document conservation	42
	Image conservation	109



الفَيْصَل

Alfaisal

العددان ٤٩١ - ٤٩٢ ذو الحجة ١٤٣٨هـ - محرم ١٤٣٩هـ - سبتمبر - أكتوبر ٢٠١٧م

الصراع العربي حول العلمانية

بين

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والدين





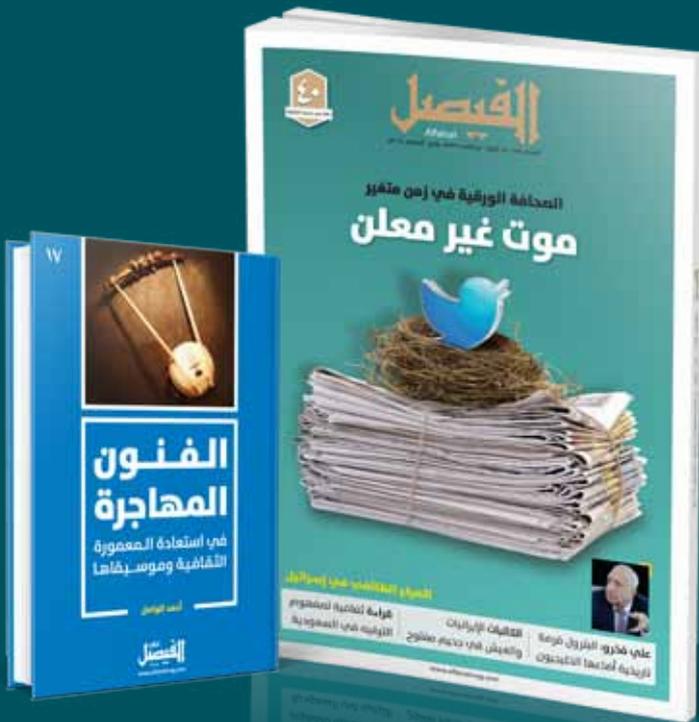
Al-Faisal Cultural House

المملكة فضاء للحج والذبيحة

Al-Faisal Magazine



- Reprinting back issues of Al-Faisal magazine into single hardcover volume for display alongside current issues of the magazine at book fairs.
- Review and design of Al-Sard book produced in Arabic and English by KFCRIS Contemporary Political Thought Studies unit, as well as production of several novels.
- Digitizing more than 5,000 pictures of authors, intellectuals and celebrities from Al-Faisal magazine archives.
- Digital archiving of all KFCRIS volumes published over the past 40 years as PDFs.
- Adapting the King Faisal book into Al-Faisal magazine to commemorate the 40th anniversary of KFCRIS by rewriting and repurposing content, adding images, and including a foreword from the prominent Saudi author overseeing the project.
- Review of magazine prices to reflect demand from other Arab countries. Egyptian prices have risen from EGP4.00 to EGP10.00, Jordanian prices from 750



Falus to JOD2.00. The UAE distribution contract has been renewed, while Lebanese distribution began in July, while negotiations for distribution in Tunisia are underway. Readership increased markedly in both Morocco and Egypt.

- Development of digital magazine services on social media. The magazine's website has been updated, while excerpts are regularly posted on social media channels.
- Implementation of statistical tools on Al-Faisal magazine website to provide data on social media engagement, subscription, distribution and sales.
- Reprinting all issues of Al-Faisal 2017 (six issues and six books) into one hard cover volume for Jeddah International Book Fair.
- Planning content and layout for both hard copy and electronic editions of 2018 issues.
- Appointing a five-strong expert panel to oversee content and write introduction to the 40th anniversary commemorative issue.

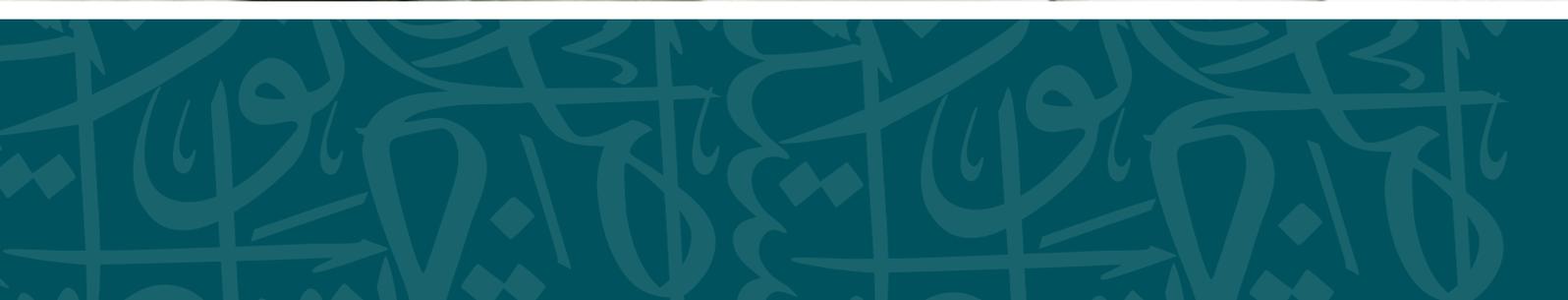
Al-Faisal Cultural House



- Updating of all current magazine databases alongside the project to reorganize and digitize all archive material.
- Renewal of Saudi Airlines magazine subscription at existing level of 1,500 copies per issue, and that of the Ministry of the Culture and Information from 500 to 1,200 copies. New subscription requests have been received from several public and private sector bodies, and existing subscriptions renewed during this financial year.
- Developing an electronic subscription and distribution portal in collaboration with the IT and Publishing units in preparation for an integrated e-portal for all KFCRIS publications.
- Equipping the magazine office with an advanced digital monitor and display system which shows video and graphic content which are automatically posted on the magazine's social media accounts.

- Recruitment of new subscription and distribution staff and redesign and refurbishment of office facilities and processes in order to improve efficiencies and generate new subscriptions and advertising revenue.







Darat Al-Faisal is an electronic archiving project begun in January 2011. An initiative of HRH Prince Turki Al-Faisal, the KFCRIS chairman, Darat Al-Faisal was conceived as the chief source of information about the late King Faisal both inside and outside Saudi Arabia. The Darat aims to collect everything related to this field of study in whatever format and is committed to digitizing and preserving all such material and making it available to those interested in the life and achievements of the late King Faisal.





Darat Al-Faisal Archive

The first stage of this complex project aimed at preserving the heritage of King Faisal has been successfully completed at a cost of approximately SAR765,000. This includes:

- The archiving of 20 videos of King Faisal's speeches, rare TV interviews and press conferences have been restored and archived. This included extensive color correction, montage processes, and the addition of graphic introductions explaining the historical context.
- Archiving of 15 recorded interviews and radio speeches of Al-Faisal, after advanced processes to clean and balance sound quality, remediate the effects of aging, and appending by detailed explanations of each speech or interview.
- Restoring and archiving 155 rare pictures of King Faisal. These were subsequently posted on social media channels.





العلمية الفاصل

The first issue of Al-Faisal Scientific Magazine was published in June 2003 with the aim of keeping pace with scientific and technological developments and to enable all levels of Saudi society to have a basic understanding of science and technology issues.

Marking the next stage in the magazine's development, in March 2009 KFCRIS signed a cooperative agreement with King Abdulaziz City for Sciences and Technology (KACST) since when the magazine has been published quarterly in hard copy and electronic formats.



Content

- Overseen by a dedicated editorial team that continually updates content and design, Al-Faisal Scientific Magazine includes articles on a diverse range of scientific topics from contributors from throughout the Arabic and Islamic worlds. It also includes translations of specialist articles previously published in American and European scientific publications, especially those written in English and French.
- Each issue has a primary focus on a current topic which will be of most interest to the dedicated readership. Topics are selected based on the scientific interests of readers and by keeping abreast of scientific research and new discoveries, with due consideration given to issues which would benefit from rigorous scientific analysis. Specialist contributors enrich each issue, while scientists are encouraged to send their suggestions and feedback.
- Scientific development is explored in the regular Wahat Al-'Uloom (Science Park) section, while heritage is discussed the regular Meshkat Al-Turath (Light on Heritage) section, under the guidance of Dr Dahham Al-'Ani, chairman of the magazine advisory board.



2017 Achievements



- Deepening ties with the King Abdulaziz City for Sciences and Technology (KACST) by continuous communication with its staff, collaborating on each issue, and distributing copies of the magazine there.
- Signing a partnership agreement with Princess Noura bint Abdulrahman University, Riyadh
- Media sponsorship of February's Cancer Aware Nation (CAN) campaign, with the magazine honored at the closing ceremony at King Faisal Specialist Hospital and Research Centre.
- Participation in the World Arabic Language Day held by King Saud Medical City on 18th December.



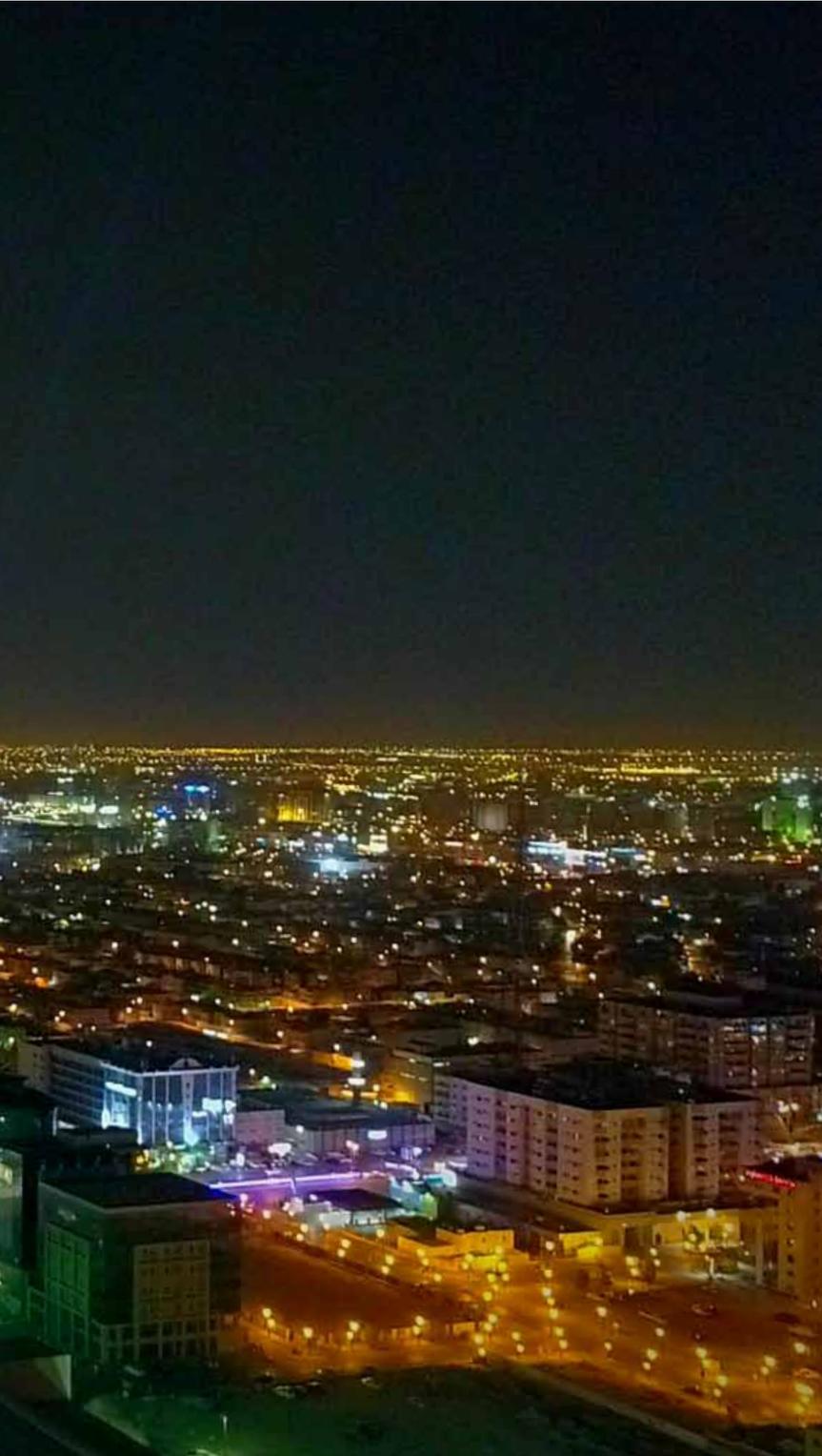


Future policy



Planting the dreams of today for a brighter tomorrow





In future we intend to broaden our range of activities and contributions and increasing our voice in academia, and to enhance our service to our readers by improving our internal processes and systems. We are confident of overcoming challenges from international competitors and further developing our business. We look forward to exceeding society's expectations and sustaining progress into the future.

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